

Classification of Sales Agent for Cement Distribution using K-Means Clustering

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Abstract

Agent is one of very important assets for distributors. A better knowledge of the agents and their behavior is required, particularly to support decisions related to the company's business strategy and to manage a better relationship with distributors. Such knowledge can be obtained by classifying agents based on their behavior through historical data, such as the sale and purchase transaction data. One approach that can be done is a segmentation approach can be done by dividing the agents into several segments. In this paper, Data Mining techniques i.e. *k*-means clustering method is explored to classify sales agents. By implementing *k*-means, the knowledge about the best agents can be acquired along with the agents that have least contribution to the distributor.

Keywords: Data Mining; *k*-means; Clustering; Agent.

1. Introduction

In maintaining relationships with the agents, distributors apply various approaches. Such an approach can be realized by utilizing strategic information for controlling the sales and after-sales activities services to the agent. However, the distribution is not optimal because there is no segmentation of sales agents. A business strategy that can be done to improve profitability, revenue and customer satisfaction at the initial stage is set segmentation [1]. Segmentation of the sales agents is important because every agent has different characteristics and behavior [2]. Therefore, a different business strategy is required. The right business strategy can be applied if there is the sales agents are classified well. Knowledge Discovery in Databases (KDD) is a process to gain useful knowledge from large amounts of data sets [3,4,5]. By utilizing the Data Mining tools, the data extraction process can be performed optimally [6]. This allows us to predict the behavior and future trend, enabling businesses to make proactive decisions based on certain knowledge [7]. Data Mining is capable of answering the business issues that are traditionally too long to be resolved [8]. Data Mining browse the database to find hidden patterns. In this case, Data Mining clustering technique is used. Cluster analysis is a technique of Data Mining in classifying a series of data objects into several groups or clusters, in order that objects in a cluster have a high degree of similarity [9,10,11,12,13,14,15]. Different data will be placed indifferent clusters [16]. The *k*-means is one of the popular centroid-based classification techniques [17]. Verma, *et al.* explained that *k*-means cluster analysis is a method that aims to partition the n observations into k clusters where each observation is owned by the cluster with the closest mean [18]. The k is the number of clusters we want to form. It can be concluded that the *k*-means intended for objects that have the same characteristics grouped in the same cluster and the objects that have different characteristics [19,20]. Sales agents segmentation divides the sales agents of a company into several homogenous group from a heterogenous data [20,21,22]. The purpose of the segmentation

of the sales agents is to maximize the value of each agent for the distributor. Through segmentation, agents with better performance tend to have different treatment in the distribution services [23,24,25,26]. This allows marketers of the company to choose an effective way of treating agents with different characteristics, since the objective of this segmentation is to establish a better relationship with the customer in order to maximize revenue [27,28,29]. One of the things that can be done to determine the characteristics of the agent is to learn the sales historical data and find hidden knowledge is using Data Mining. The RFM (Recency, Frequency, and Monetary) model is known as one of the customer value analysis method that was first introduced by Bult and Wansbeek in 1995 as described in [30], and has been applied in marketing for a long time. In [31], authors suggested that the integration between RFM analysis and Data Mining to sales data can yield useful information about current customers or new customers. Indicators in RFM analysis are:

- a. Recency of last purchase (R); R represents recency, referring to the last time interval of purchase until the current time.
- b. Frequency of the purchases (F); F represents the frequency refers to the number of transactions in a given period of time.
- c. Monetary value of the purchases (M); M represents monetary refers to how much money is consumed in a specific time period.

In this paper, Data Mining techniques i.e. *k*-means clustering method is explored to classify sales agents with respect to RFM. By implementing *k*-means, the knowledge about the best agents can be acquired along with the agents that have least contribution to the distributor.

The rest of this paper is organized as follows. Section 2 presents proposed method. Section 3 presents results and discussion. Finally, the conclusion of this work is presented in Section 4.

2. Methodology

Supporting data that is relevant to the research process in determining segmentation agents using data mining techniques are historical sales data [21,22]. Preprocessing is a stage in the Data Mining that requires long time to complete [32]. Many raw collected data do not meet the appropriate criteria to conduct mining process, such as records that are incomplete or unclear and the selection of inappropriate attributes for Data Mining processes [33]. This stage also made transformation of data into the Recency, Frequency and Monetary model [30].

At the design stage, the number of clusters is determined along with specifications of the hardware and software used. Sales agent data value that has been calculated using RFM analysis will be processed by using Rapid Miner to obtain a conclusion regarding the pattern resulting from the process of data extraction (Pattern Evaluation). After testing Rapid Miner, the next step is to determine the sales agent segment. Figure 1 shows the process stages conducted in this study.

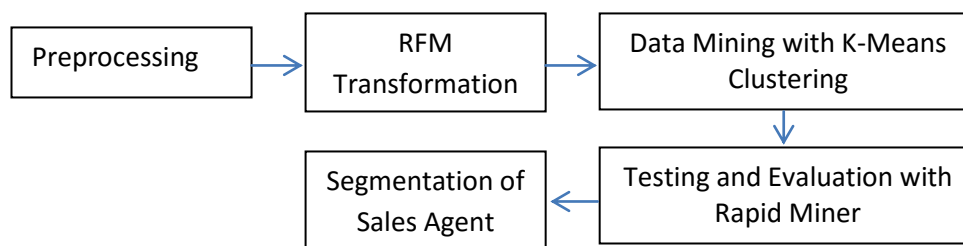


Figure 1: Process Stages

From Figure 1, there are five processes proposed i.e. preprocessing, RFM transformation, data mining with *k*-means clustering, testing and evaluation with rapid miner, and finally segmentation (classification) of sales agent.

3. Result and Discussion

3.1. Data Analysis

The data used in this study is the historical cement sales data for one year i.e. in 2012 of a cement distributor company. Table 1 as follows presents a sample of XYZ company cement sales data only in 2 January 2012.

Table 1: Cement sales data sample

A	B	C	D	E	F	G
DATE	NAME OF AGENT	TYPE	AMOUNT ZAK	SELLING PRICE	AMOUNT	TAX
02-Jan-12	ABI	OPC	1.100	45.200	49.720.000	4.972.000
	MONIKA	OPC	1.200	45.200	54.240.000	5.424.000
	ERISMAL	OPC	320	45.200	14.464.000	1.446.400
	SABAR	OPC	500	45.200	22.600.000	2.260.000
	AMRIZAL	OPC	500	45.200	22.600.000	2.260.000
	NOVAL	OPC	400	45.200	18.080.000	1.808.000
	GUBALO	OPC	560	45.200	25.312.000	2.531.200
	TDP	OPC	2.000	43.200	86.400.000	8.640.000

3.2. Data Preprocessing

Before the data is processed by the Data Mining, many missing values in raw data are often found i.e., the distortion value, non-saving value (misrecording), sampling is not good enough, etc. In the preprocessing, the selection of attributes to be used is also performed.

3.3. Applying RFM Model

In applying the RFM model, as described in Figure 1 earlier, the sample value of RFM is obtained in Table 2 as follows:

Table 2:RFM Values

A	B	C	D
NAME	R	F	M
ABU	1249	6	200,696,000
ACIK	1037	11	221,738,000
ADHIP	1095	47	1,332,190,000
ADWAR SIKUMBANG	990	24	419,136,000
AGUNG	1193	6	117,540,000

After RFM value of each agent is obtained, the scaling is done because the value contained in the attribute RFM has a very different range especially the very high gap between the maximum and minimum values in the Monetary variables. This may affect the validity of the cluster. Therefore, scaling is considered very important. Table 3 presents specified scaling rules.

Table3:Scalingrules

Name	R	F	M
Abang	2	1	1
Acik	5	2	1
Adhip	4	3	3
Adwar	5	3	2

Table 4 shows RFM sample sales data values after scaling.

Table4:RFM Values afterScaling

Score	R	F	M
5	<1049	>80	>4,000,000,000
4	<1121	>50	>2,000,000,000
3	<1194	>20	>500,000,000
2	<1266	>10	>250,000,000
1	<1339	>1	>100,000,000

3.4. K-Means Algorithm

In the sales agent clustering process, *k*-means clustering method is used as shown in Figure 2.

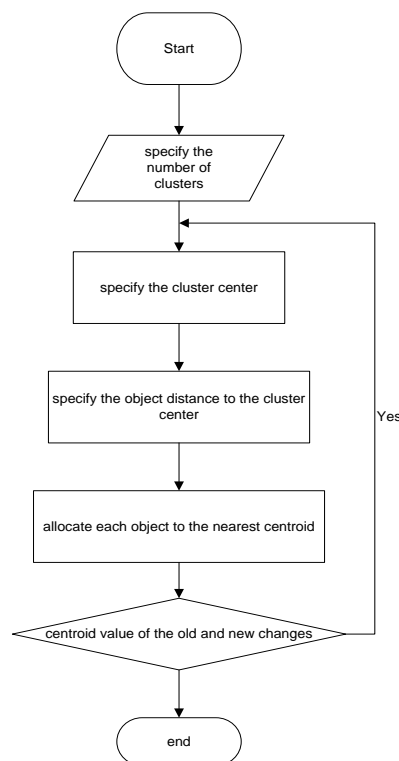


Figure2:K-Means Algorithm

From Figure 2, the *k*-means algorithm can be described as follows.

- Determine the number of clusters. As mentioned previously, it will be set to eight clusters.
- Determine the central cluster (centroid) randomized to the object as much as *k* clusters.

- c. Specify the distance of the object to the centroid using the formula Euclidean Distance. By the formula:

$$D(i,j) = \sqrt{(X_{1i} - X_{1j})^2 + (X_{2i} - X_{2j})^2 + \dots + (X_{ki} - X_{kj})^2}$$

- d. Allocate each object based on the closest centroid. Having obtained the distance of each data against centroid, the data is allocated based on the minimum distance to the cluster.
 e. Search a new central cluster by using formula:

$$C_i = \frac{\sum_{k=1}^N X_k}{N}$$

- f. Back to step 2 until there is no object to be removed.

In this case, the testing is performed by using Rapid Miner software in generating clusters. The next step is profiling on each cluster. Profiling is performed by calculating the average RFM value of each cluster compared to the overall average. Figure 3 shows the results obtained by the extraction of cluster models.

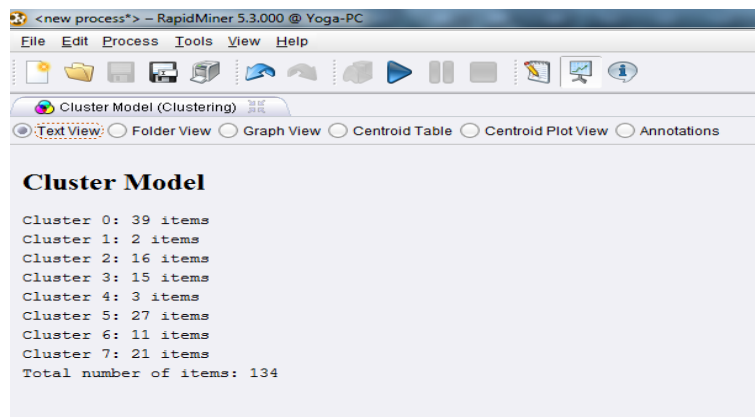


Figure3:Cluster model

The last centroid values are shown in Figure 4.

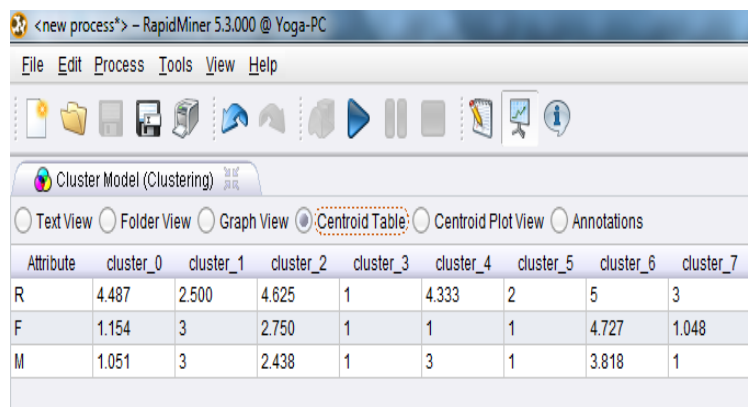


Figure4:Last centroid values

The comparison between centroid of each cluster and the average of overall clusters is shown in Table 5.

Table5:Comparison between centroid averageandaverage of overall clusters

Cluster	R	F	M	Total
cluster_0	4.487179	1.153846	1.051282	39
cluster_1	2.5	3	3	2
cluster_2	4.625	2.75	2.4375	16
cluster_3	1	1	1	15
cluster_4	4.333333	1	3	3
cluster_5	2	1	1	27
cluster_6	5	4.727273	3.818182	11
cluster_7	3	1.047619	1	21
Overall average	3.368189	1.959842	2.03837	

The following figure presents the RFM values for each cluster.

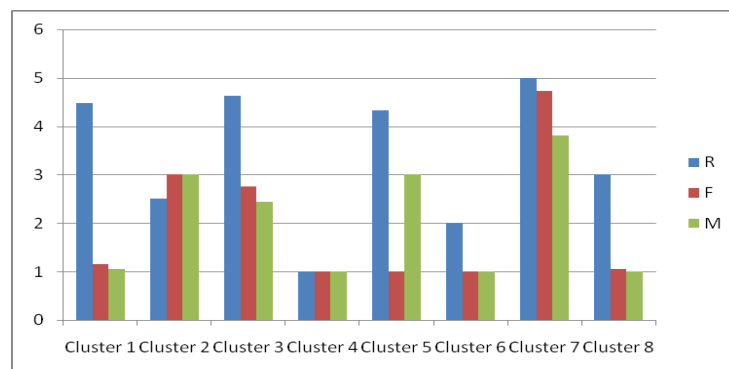


Figure5:Diagram of RFM Values

From Figure 5, the complete results are the following:

- Cluster 1 is a cluster with high Recency, low Frequency and low Monetary values. Agents that belong to the cluster are still active transaction in a short span of time. However, with a lower Frequency and Monetary ($R \uparrow \downarrow M \downarrow F$). Then the sales agent is classified as a new agent (First Time).
- Cluster 2 is a cluster with a low Recency value, high Frequency and Monetary values. Sales agents that belong to the cluster no longer conduct transactions in a short span of time. However, it has a value that is higher Frequency and Monetary ($R \downarrow M \uparrow \uparrow F$). Those sales agents that are classified in this cluster is an agent that has activity decreased (Churn).
- Cluster 3 is a cluster with high Recency, Frequency and Monetary values ($R \uparrow M \uparrow \uparrow F$). Agents that are included in this cluster is the best company's agent (Best).
- Cluster 4 is a cluster with low Recency, Frequency and monetary values. Agents that belong to the cluster no longer conduct transactions in a short span of time. However, it has a low frequency value, and nominal paid too low ($R \downarrow F \downarrow \downarrow M$). These agents are then classified in this cluster as an agent that has contributed the least to the company (Uncertain).
- Cluster 5 is a cluster with high Recency, low Frequency, and high Monetary. Agents that are included in this cluster are active in transactions in short period. Although having a low frequency. However, the paid nominal value is high ($R \uparrow F \downarrow M \uparrow$). These agents are then classified in this cluster as an agent that contributes more value to the company (Valuable).
- Cluster 6 is almost the same as the cluster 4. It represents the cluster with low Recency, low Frequency, and low Monetary values. Agents that are included in this cluster is no longer

- active in transactions in the short period. This has low frequency, as well as the paid nominal value (R F ↓ ↓ ↓ M). These agents are then classified in this cluster as an agent that has contributed the least to the company (Uncertain).
- g. Cluster 7 is almost the same as cluster 3, a cluster with high Recency, Frequency and Monetary values (R M ↑ ↑ ↑ F). Agents that are included in this cluster is the best company's agent (Best).
 - h. Cluster 8 is similar to clusters 4 and 6. This cluster has lower Recency, Frequency, and Monetary values. Agents that are included in this cluster is no longer active in transactions in the short period. This cluster has low frequency, as well as the paid nominal value (R F ↓ ↓ ↓ M). The agents belong to this cluster is an agent that has contributed the least to the company (Uncertain).

Overall, having acquired the characteristics of each cluster, five different segment of agents are obtained, namely: the best agent (Best), an agent which has a high value for the company (Valuable), an agent with a contribution of at least (Uncertain), agents that has decrease transaction (Churn) and a new agent (First Time). Figure 6 shows a diagram of a membership percentage for each segment.

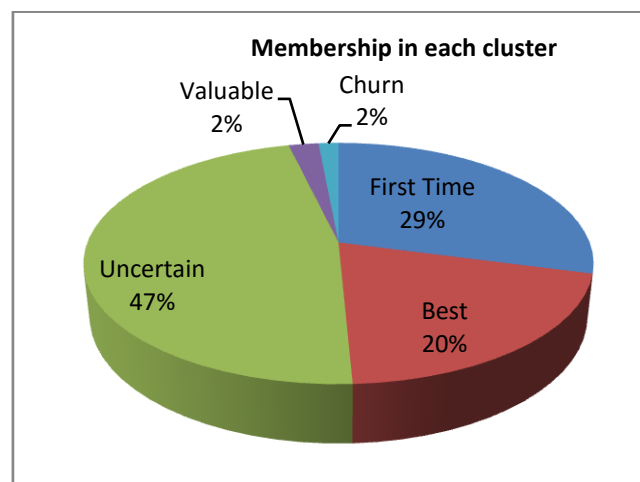


Figure 6:Diagram of cluster (segment) membership

4. Conclusion

This paper has presented classification of sales agent for cement distribution using *k*-means clustering. From the results of the implementation and testing that has been done Using Rapid Miner tool, it can be concluded that the company's agents dominated by sales agents with the Uncertain characteristics. The 47% of agents in PT. XYZ, Ltd is an agent that has contributed very low. They no longer carry out the transaction in the near future. These agents are rarely bought and paid nominal value too low. The company owns 20 % of the best agents, they carry out transactions on a regular basis until today with high nominal amount. In addition, there are 2 % agents that have potential and high value. The Company currently has 29 % of new agents and 2 % agent has decreased the activity. From the testing results, it is known that the agent who occupy certain segment in the preceding discussion also occupies the same segment in the testing phase. After getting the knowledge, the company is expected to set a more appropriate policy.

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